

8/5/2017



UN Development Programme Egypt - Cairo

Award ID: 00080290
Award Title: CCCPA Phase II
Start Year: 2014
End Year: 2018
Implementing Partner
(Executing Agency): CA Ctr ConfRes&Peace in Africa

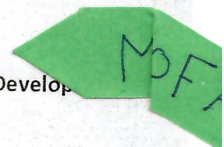
Budget (US\$) as of Last Revision on 08-May-2017		
Donor	Fund	Amount
UNDP	04000 TRAC (Lines 1.1.1 and 1.1.2)	40,017.35
JPN	26960 CPR TTF - Conflict - Country S	1.31
JPN	32045 JPN - Partnership Devt Pgm PCF	1,477,896.67
Total Budget (2017 and Beyond)		1,517,915.33
Total Expenditure (2016 and Prior)		3,446,259.67
Award Total		4,964,175.00
Unprogrammed/Unfunded		0.00

Responsible Party
(Implementing Agent): Cairo Regional Peacekeeping Ce
Revision Type: Substantive Revision 5

Brief Description:

The purpose of this budget revision is to extend the project into 2018 to reflect the following:
 - Introduce output (00104592) titled "Consolidating Peace, Security and Stability in Africa-3" as per the attached project document (duration April 2017-March 2018)
 - Reflect a budget increase of \$934,175 under the newly introduced output (00104592) contributed by the Government of Japan

Agreed by:	Signature	Date	Name/Title
For the Implementing Partner:			Counselor Ashraf Swelam Director Cairo Center for Conflict Resolution and Peacekeeping in Africa (CCCPA)
For the Government Coordinating Agency:		11-5-2017	H.E. Ambassador Saïd Hindam, Assistant Foreign Minister for International Cooperation for Development Ministry of Foreign Affairs
For UNDP:			Ms. Randa Aboul-Hosn Country Director UNDP



Project Document Format for CPAP countries

United Nations Development Programme

Country: Egypt

Project Document

Project Title:	Consolidating Peace, Security and Stability in Africa - 3
UNDAF Outcome(s):	UNDAF Outcome 3.1: National and local capacities and systems are enhanced for decentralized, inclusive and gender sensitive planning, budgeting, monitoring & evaluation.
Expected CPAP Outcome(s):	Democratic Governance through Decentralization, Civic Engagement and Human Rights
Expected Project Outputs:	Output 1: Support TICAD VI outcomes. Output 2: Enhance capacities of African local communities in preventing radicalization and extremism leading to terrorism. Output 3: Enhance African capacities in peacekeeping. Output 4: Enhance African capacities in conflict prevention and resolution, crisis management and peacebuilding. Output 5: Enhance African capacities in addressing cross-border challenges.
Implementing partners:	Cairo Center for Conflict Resolution and Peacekeeping in Africa (CCCPA) - Egyptian Ministry of Foreign Affairs (MOFA)
Responsible Parties:	CCCPA

Brief Description

The state of peace and security in Africa remains fragile. The number and intensity of armed conflict remains high, with new crises erupting and old tenuous situations relapsing back into conflict. Moreover, and despite the concerted efforts of African countries and the support of the international community, African states continue to suffer from the lack of needed capacities to respond to the wide range of transnational threats to peace, security and stability. As a result, continental and regional actors are searching for new and innovative approaches for prevention and resolution of conflicts.

CCCPA has been supported by UNDP projects funded by the Government of Japan, with the aim of strengthening its institutional capacity and providing various partners in the region with trainings to build capacities in dealing with the myriad of threats, challenges and risks to peace and security in the continent in an effective and timely manner. This new phase of the project aims to continue to respond to the increasing demand for capacity building, through training and research activities of CCCPA on the national, sub-regional, regional and continental levels.

The expected project's outputs are:

- Supporting TICAD VI outcomes.
- Enhance capacities of local African leaders for preventing radicalization and extremism leading to terrorism.
- Enhanced African capacities in peacekeeping.
- Enhanced African capacities in conflict prevention and resolution, crisis management, and peacebuilding.
- Enhance African capacities to deal with cross border challenges, including combating human trafficking and smuggling of migrants and other forms of organized crimes, such as the illicit flow of small arms and light weapons.

Programme Period: 2013-2017
Project Duration: 1 April 2017 – 31 March 2018

CPAP Programme Component:
 Democratic Governance through
 Decentralization, Civic Engagement and
 Human Rights

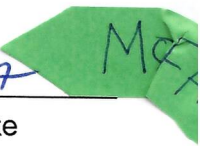
Project Title:
 Consolidating Peace, Security and Stability in
 Africa -3

Total resources required	\$934,175.00
Total allocated resources	\$864,977.00
GMS (8%)	\$69,198.00
• Regular	
• Other:	
◦ Donor GoJ	\$934,175.00


Agreed by




H.E. Ambassador Saïd Hindam,
 Assistant Foreign Minister for International Cooperation for Development
 Ministry of Foreign Affairs

11-5-2017 

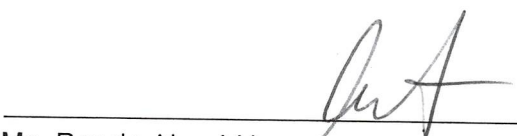
Date




Counsellor Ashraf Swelam,
 Director,
 Cairo Center for Conflict Resolution and Peacekeeping in Africa (CCCPA)



Date



Ms. Randa Aboul-Hosn
 Country Director,
 UNDP

11/5/2017 

Date

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I. SITUATION ANALYSIS

1.1 Background

- 1- The state of peace and security in Africa remained fragile in 2016. On one hand, the number and intensity of armed conflict remained high, with new crises erupting in Burundi and the Gambia, and tenuous situation in South Sudan relapsing back into conflict. Moreover, situations in Mali, the Central African Republic and the Democratic Republic of Congo remained delicate.
- 2- On the other hand, transnational threats, most notably terrorism, human trafficking, smuggling of migrants¹, and the illicit flow of small arms and light weapons (SALW), continued not only to wreak havoc on entire regions, but also to siphon resources away from African countries' developmental efforts. They also exacted a heavy toll on their human capital. Of particular concern in 2016, one that is likely to continue in 2017, was the growing convergence between terrorist and criminal organizations operating in the same space at the same time.
- 3- In response to this myriad of threats and their ever-evolving nature, structures and mechanisms of the African Peace and Security Architecture (APSA) continue to adapt, with varying degrees of success. On one hand, and despite lingering challenges, the African Standby Force (ASF) has been declared operational. An African Capability for Immediate Response to Crises (ACIRC) is in place. Moreover, the African Union (AU) has taken the lead in running a peacekeeping mission (Somalia) or has deployed alongside the United Nations (Darfur).
- 4- On the other hand, the AU's tools for conflict prevention, management and resolution are at various stages of their development. Early warning systems of both the AU and regional economic communities (RECs) are established, connected and deliver analysis and recommendations for policymakers. The AU and RECs conduct mediation in various conflict situations. Nevertheless, mediation structures and frameworks are not yet established or operational, necessitating a concerted and sustained effort in building and enhancing African capacities.
- 5- For its part, the United Nations continues to rely heavily on peacekeeping as the tool of first choice for maintaining peace and security in Africa. Today, eight of the sixteen active UN peacekeeping missions are deployed in Africa. As a result, demand for well-trained peacekeepers, including from African countries, is at records high. Moreover, and as a truly multilateral effort, harmonization of peacekeeping training and operational standards and guidelines continues to be a challenge.

¹According to the International Organization for Migration, although the number of arrivals by sea in southern Europe dropped from over a million in 2015 to around 350 thousand in 2016, the number of people who died or lost at sea increased by about a third from 3771 to 4913.

with the UN Office of Military Affairs to organize the first regional seminar in Africa and the Arab world to introduce the new Military Unit Manuals.

- 11- As an African Union Center of Excellence, CCCPA has continued its contribution to the ever evolving African peace and security architecture. In October 2016, CCCPA hosted the 7th Annual African Union Retreat for Mediators and Peace Envoys. It continued to provide training to African peacekeepers deployed in missions in the continent, including conducting the African Union Senior Mission Leaders (AU SML) training program, the most important training in the areas of peace and security in Africa, in cooperation with the AU Commission.
- 12- In addition, CCCPA continues to increase its footprint in the global training for peace community. In 2015, CCCPA assumed the presidency of the African Peace Support Trainers Association (APSTA) for one year and hosted the Association's annual meeting in 2016. Also last year, and after securing its bid to host the annual meeting of the International Association for Peacekeeping Training Centers (IAPTC) in 2017, and joining the Executive Committee of the Association for the period 2015-2019, CCCPA was also chosen to host the Secretariat of the Association starting for the period 2017-2022. CCCPA has also joined the Integrated Disarmament, Demobilization and Reintegration Training Group in 2016, and was elected as co-chair and host of the annual meeting of the group in 2017.
- 13- During last year, CCCPA also continued its substantial contribution to the ongoing policy debates on the future of peacekeeping and peacebuilding. In cooperation with the President of the UN General Assembly (PGA), CCCPA organized a high-level workshop on the Arab perspectives on the Future of the UN Peace and Security Architecture in Cairo in March 2016. During the same month, CCCPA also co-organized an African workshop on the same topic in Addis Ababa (Ethiopia). Both workshops were held in preparation for the High Level Thematic Debate organized by the PGA in New York in May 2016, wherein CCCPA was one of only three think tanks/training centers that were invited to brief the UN General Assembly on the outcomes of the regional discussions. CCCPA also played host to the Ministerial Breakfast in New York in May 2016 on "The Future of UN Peace and Security Architecture: A Continuum of Response through Different Stages of Conflict", attended by the Japanese Deputy Foreign Minister.
- 14- In light of the above, CCCPA is best suited to play a growing role in building the capacities of African nations in areas of cross-border challenges including combating terrorism and extremist ideology leading to it, peacekeeping and peacebuilding, and crisis management and conflict resolution.

their personnel who meet the criteria outlined by the Center. In this regard, growing relations with these stakeholders have over the years enhanced the quality of candidates sent to the Center and have increased CCCPA's involvement in the individual selection process. Where civilians are concerned, CCCPA will leverage its established network of partner organizations and experts, as well as its alumni network to target appropriate participants for training. Target beneficiaries of the civilian component will vary widely depending on the activity, but will generally include national authorities working on the subjects, parliamentarians, and media professionals.

- 21- Recognizing the interdependent world we live in, and that lessons learned within the African context may have a fundamental impact on other regions and the international community as a whole, CCCPA will seek to share the rich knowledge it acquires by expanding its convening and publication activities. CCCPA will also further expand its evidence-based policy-oriented research. Workshops and conferences organized in the implementation of this project will result in a variety of research products, including workshops/conference reports, that ensures that outcomes and expert knowledge is made available and widely disseminated. In addition, and as the need arises, CCCPA will be issuing "Calls for Papers" and commissioning authors to produce papers to be published by the Center. This is in line with CCCPA's objective of gaining greater visibility, strengthening its role in knowledge creation and management, and contributing to its efforts in sustaining peace, security and stability in Africa.
- 22- CCCPA's monitoring and evaluation framework will be further updated and refined. In addition to the constant elaboration on the system that was set in place three years ago, and following the exchange among other African centers for training on peace and security, especially those who receive funds from the Government of Japan, CCCPA intends to further use best practices and learned experiences to further improve its system.
- 23- As a means of measuring immediate impact of training on participants' knowledge, CCCPA will further develop its training assessment mechanism. CCCPA intends to use a combination of independent and group assessments as a means of providing quantitative and qualitative measurements of subject knowledge gained and understanding of applicability. Given the nature of CCCPA's beneficiaries, specifically police and military participants, the bulk of monitoring and evaluation of trainings will be conducted during the training courses as there is no guarantee that participants will be available for follow-up. To mitigate the difficulties of reaching participants in the post training phase, CCCPA intends to further develop its alumni database and alumni online community through upgrading its website. The online alumni platform, among other tools, will allow CCCPA to maintain contact with participants, but also provides participants with an opportunity to network amongst themselves.
- 24- Good communications with the GoJ and UNDP is essential in developing a shared understanding of how the project is progressing. This will include submissions of quarterly progress reports, and a final report describing the achievements, periodic review and amendment of detailed Action Plan and budget allocations with UNDP to ensure that the project is meeting its targets. In the event that there are unavoidable changes to the agreed work plan, the project team will communicate this to UNDP immediately and will jointly develop a viable solution to be communicated by UNDP to the GoJ for consultation. The progress, achievements and challenges will be reviewed and discussed at the Project Board meeting.

synergies between the APSA roadmap and the Nairobi Action Plan, with a view to furthering Japanese-African partnership.

- 30- Building on the findings of the above workshop, and under the new project, CCCPA will hold one workshop to identify priority areas for cooperation in the fields of training and capacity building on peace and security in Africa. The workshop, which will bring together African and Japanese peacekeeping training centers, as well as officials responsible for training in UN and AU peacekeeping missions, will address issues such as meeting the mounting demands of the field, including in addressing new and emerging threats, as well as further harmonization between African peacekeeping centers. In addition, a second workshop will be held specifically for the five peacekeeping training centers that will be funded through the UNDP/Japan Fund to harmonize interventions and build on lessons learned/best practices.

Output 2: Enhance capacities of African local communities in preventing radicalization and extremism leading to terrorism.

- 31- During the last two years, CCCPA has developed the first of its kind training manual on preventing radicalization and extremism leading to terrorism in Africa. The curriculum was specifically designed to meet the demands of local leaders in Somalia and Nigeria (tribal religious, women and youth leaders), so as to enhance their ability to detect and interrupt radicalization of their communities. The trainings conducted using this manual were well received and were deemed to have had tangible results.
- 32- Recognizing the continued – indeed mounting – need for such trainings in Africa, CCCPA will continue providing its training to local officials and communities in Africa by means of three training courses/workshops.

Output 3: Enhance African capacities in peacekeeping.

- 33- The demand for qualified and well trained African peacekeepers is at record high. Moreover, African peacekeepers are operating in increasingly complex and dangerous environments, with new and emerging threats. Hence, the imperative for continuous – indeed expanded – training could not be clearer.
- 34- To this end, CCCPA will provide 8 training courses, targeting 160 trainees on peacekeeping, including pre-deployment trainings for peacekeepers in UN missions. CCCPA will also continue its cooperation with the United Nations Department of Peacekeeping Operations to organize trainings/workshops as opportunities arise.
- 35- During 2017, CCCPA will also host the annual meeting of the International Association for Peacekeeping Training Centers' (IAPTC), the single most important meeting of peacekeeping training centers. Also this year, CCCPA will host the annual meeting of the International Disarmament, Demobilization and Reintegration Training Group (IDDRTG). Both events present invaluable opportunities to highlight Egyptian-Japanese cooperation in peacekeeping. This is of particular importance to Japan since 2017 marks the 25th anniversary of the enactment of the International Peace Cooperation Law, which enabled Japan to send not only its civilian personnel but also its Self-Defense Forces personnel to UN peacekeeping operations.

IV. WORK PLAN BUDGET SHEET²

Year: 2017 and 2018

Overall Project Outcome: Consolidating Peace, Security and Stability in Africa

OUTCOME: CONSOLIDATION PEACE, SECURITY AND STABILITY IN AFRICA

EXPECTED OUTPUTS	PLANNED ACTIVITIES	TIMEFRAME				RESPONSIBLE PARTY	PLANNED BUDGET		
		Q1	Q2	Q3	Q4		Funding Source	Amount	
<p>And baseline, indicators including annual targets</p> <p>Output 1</p> <p>Support to TICAD Activities</p> <p>Indicator 1: Number of Workshops/trainings organized to supporting TICAD Sixth cycle</p> <p>Baseline : zero workshops/trainings conducted at start of the programme</p> <p>Target: 2 Workshop conducted</p>	<p>List activity results and associated actions</p> <p>Activity Result 1-1: Concept and Partnerships are developed.</p> <p>1. Finalize ToRs and recruit project team that includes Program Associate.</p> <p>Activity Result 1-2: Workshops to support the TICAD</p>								
		X	X	X	X	CCCPA	GoJ	Activity1-1-1	USD 15,000
				X				Activity1-2-1	USD 55,000
									Total: USD70,000

²Budget assumes an exchange rate of \$1= EGP 18.068 (the UN Operational Rate of Exchange for January 2017). Any changes in exchange rate may require changes in spending/redistribution of budget lines, following consultations with the Embassy of Japan.

<p>Target: 70% of participants demonstrate or perceive their improved knowledge (in line with the developed indicator in activity 2-3-2).</p> <p>Indicator 4: Participants Satisfaction</p> <p>Baseline: Zero participants satisfaction</p> <p>Target: 70% of participants more than 60% satisfied.</p>	<p>Preventing Radicalization and Extremism Leading to Terrorism (PRELT) <i>Indicative Activities</i></p> <p>1. Implement 3 trainings/workshops on raising the capacity of African local leaders on preventing radicalization and extremism leading to terrorism.</p> <p>Activity Result 2-3: Platform and mechanism to evaluate, follow up and outreach with alumni of training activities is operational</p> <p><i>Indicative Activities</i></p> <ol style="list-style-type: none"> Database of people trained and experts in preventing radicalization and extremism leading to terrorism Undertaking monitoring and evaluation mechanisms to assess percentage knowledge improvement is developed. End of course evaluation of course content and trainers distributed to participants for feedback 	<p>X</p> <p>X</p> <p>X</p> <p>X</p> <p>X</p> <p>X</p> <p>X</p>	<p>X</p> <p>X</p> <p>X</p> <p>X</p> <p>X</p> <p>X</p>	<p>X</p> <p>X</p> <p>X</p> <p>X</p> <p>X</p> <p>X</p>	<p>Activity2-2-1</p> <p>Activity2-3-1</p> <p>Activity2-3-2</p> <p>Activity2-3-3</p>	<p>USD 130,000</p> <p>USD 0</p> <p>USD 0</p> <p>USD 0</p>
<p>Output 3 Enhancing African capacities in peacekeeping</p> <p>Indicator 1: Number of trained people, gender segregated</p> <p>Baseline:</p>	<p>Activity Result 3-1: Training methodology, curricula and partnerships are updated</p> <p><i>Indicative Activities</i></p> <p>Recruit technical staff (Programme Associate, Technical Advisor(s)/Short Term Consultants, Programme Officer(s), Researcher(s)</p>	<p>X</p> <p>X</p> <p>X</p> <p>X</p> <p>X</p> <p>X</p>	<p>X</p> <p>X</p> <p>X</p> <p>X</p> <p>X</p> <p>X</p>	<p>X</p> <p>X</p> <p>X</p> <p>X</p> <p>X</p> <p>X</p>	<p>CCCPA</p> <p>GoJ</p>	<p>Total</p> <p>USD 190,000</p> <p>USD 44,240.76</p>

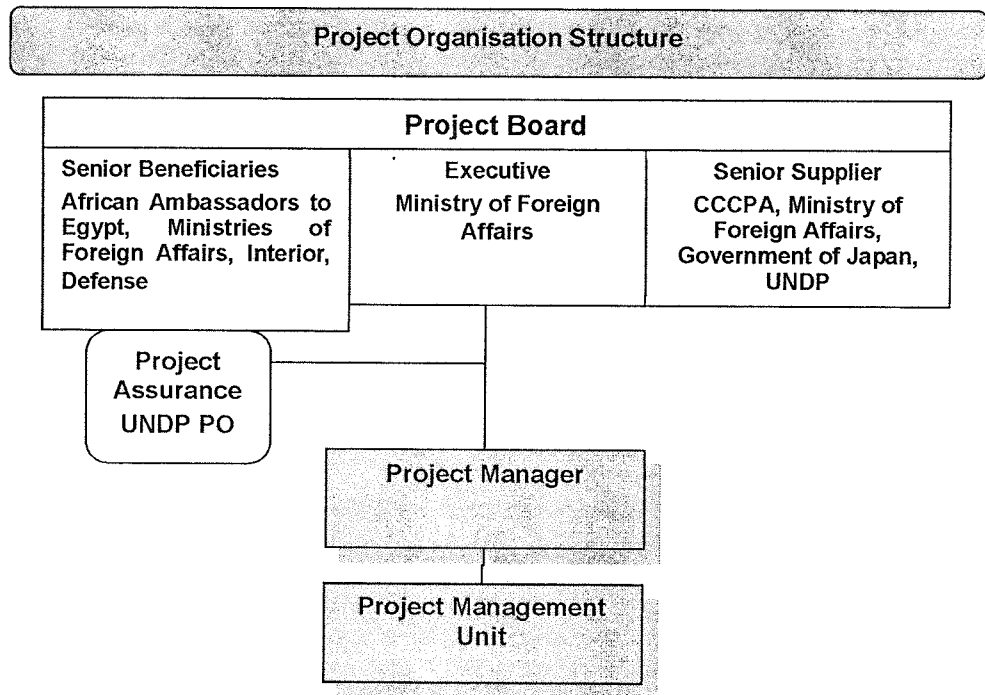
<p>percentage knowledge improvement is developed.</p> <p>3. End of course evaluation of course content and trainers distributed to participants for feedback</p> <p>4. Follow up/group meeting with available participants and partners to assess impact of activities and develop future recommendations</p>	<p>X</p> <p>X</p> <p>X</p> <p>X</p> <p>X</p> <p>X</p>	<p>X</p> <p>X</p> <p>X</p> <p>X</p> <p>X</p> <p>X</p>	<p>X</p> <p>X</p> <p>X</p> <p>X</p> <p>X</p> <p>X</p>	<p>Activity3-3-3</p> <p>Activity3-3-4</p>	<p>USD 0</p> <p>USD 0</p>
<p>Output 4</p> <p>Enhancing African capacities in conflict prevention and resolution, crisis management and peacebuilding</p> <p>Indicator 1: Number of trained people, gender segregated</p> <p>Baseline : zero people trained on border management</p> <p>Target : 60 people trained</p> <p>Indicator 2: Number of Workshops/trainings organized on crisis management and conflict resolution topics</p> <p>Baseline : zero workshops/trainings conducted at start of the programme</p> <p>Target: 3 training courses/workshops conducted</p> <p>Indicator 3:</p>	<p>Activity Result 4-1: Training methodology, curricula and partnerships are developed</p> <p><i>Indicative Activities</i></p> <p>1. Recruit technical staff (Programme Associate, Technical Advisor(s)/ short-term consultant(s), Programme Officer(s) and Researcher(s) and)</p> <p>2. Coordination with counterparts including Egyptian MoD and MOI</p> <p>3. Update needs assessment and conduct research/ situation analysis</p> <p>4. Identify and contract appropriate implementing partners with</p>	<p>X</p> <p>X</p> <p>X</p> <p>X</p> <p>X</p> <p>X</p>	<p>X</p> <p>X</p> <p>X</p> <p>X</p> <p>X</p> <p>X</p>	<p>Activity4-1-1</p> <p>Activity4-1-2</p> <p>Activity4-1-3</p> <p>Activity4-1-4</p>	<p>USD 20,000</p> <p>USD 0</p> <p>USD 0</p> <p>USD 20,000</p>
<p>Total: USD145,000</p>					<p>USD 0</p>

	<p>3. End of course evaluation of course content and trainers distributed to participants for feedback</p> <p>4. Follow up/group meeting with available participants and partners to assess impact of activities and develop future recommendations</p>	<p>X</p> <p>X</p> <p>X</p>	<p>X</p> <p>X</p>		<p>Activity4-3-3</p> <p>Activity4-3-4</p>	<p>USD 0</p> <p>USD 0</p>
<p>Output 5: Enhancing African capacities in dealing with cross-border challenges: organized crimes, combating illicit flow of small arms and light weapons, and combating human trafficking and smuggling of migrants.</p> <p>Indicator 1: Number of trained people, gender segregated</p> <p>Baseline: zero people trained at start of programme</p> <p>Target: 60 people are trained</p> <p>Indicator 2: Number of workshops/seminars/training organized</p> <p>Baseline : zero workshops/trainings conducted at start of the project</p> <p>Target: 3 trainings are conducted</p> <p>Indicator 3: Knowledge improvement</p>	<p>Activity Result 5-1: Needs assessment is conducted, training methodology, framework, toolkit, curricula and partnerships are developed</p> <p><u>Indicative Activities</u></p> <ol style="list-style-type: none"> 1. Recruit technical staff (Programme Associate, Technical Advisor(s)/short-term consultants, Programme Officer(s) and Researcher(s). 2. Identify and contract appropriate implementing partners with technical knowledge to assist CCCPA in course design and training delivery. 3. Develop needs assessment, identify research areas and conduct research, situation analysis and field visits. 4. Identify training framework, design training toolkit, develop course material and case studies and plan of workshops/training. 	<p>X</p> <p>X</p> <p>X</p>	<p>X</p> <p>X</p> <p>X</p>	<p>X</p> <p>X</p>	<p>Activity5-1-1</p> <p>Activity5-1-2</p> <p>Activity5-1-3</p> <p>Activity5-1-4</p>	<p>USD 20,000</p> <p>USD 5,000</p> <p>USD 5,964.37</p> <p>USD 0</p>
<p>Total: USD 130,964.37</p>						

V. MANAGEMENT ARRANGEMENTS

5.1 Management Structure

44. The project will be nationally executed and implemented by the MoFA, CCCPA, in accordance with the UNDP National Implementation (NIM) guidelines. UNDP rules and regulations for recruitment, procurement, and award criteria will be followed for all project activities related to the contracting of services, supplies and grants. The management arrangements for this project are in line with the UNDP requirements as reflected in the UNDP User Guide and are follows:



45. The Project Board, which contains three roles (Executive, Senior Supplier and Senior Beneficiary), will be established to take executive management decisions and provide guidance to the Project Manager, including final approval of project revisions and Annual Work Plans. However, any proposed/substantive amendments to the action and/or budget will be first submitted to the GoJ for prior approval. Project assurance reviews by this group will be made at designated decision points during the course of the project, or as necessary when raised by the Project Manager.
46. The Project Manager (PM) will act as secretariat for the committee, being responsible for convening the meetings, preparing the agenda, overseeing preparation of materials for presentation to the meeting and for preparing and distributing minutes of the meetings.

VI. FINANCIAL ARRANGEMENTS

52. UNDP shall receive and administer the payment in accordance with the regulations, rules and directives of UNDP.
53. All financial accounts and statements shall be expressed in United States dollars.
54. The project will be implemented with the involvement of UNDP Bureau of Crisis Prevention and Recovery and funds will be channelled through the country window of the UNDP's Thematic Trust Fund for Crisis Prevention and Recovery.
55. Any interest income attributable to the contribution shall be treated in accordance with the Japan-UNDP agreement on Arrangement for the Interest income derived from Japan-UNDP Partnership Fund.
56. Interest income and unspent balance will be handled in line with the policies and procedures of Japan-UNDP Partnership Fund. If there is a necessity to change the period, content, or budget of the project, the CCCPA and UNDP Egypt will consult with the Embassy of Japan in Egypt in advance.
57. In accordance with the decisions and directives of UNDP's Executive Board, the contribution shall be charged:
 - a. 8% cost recovery for the provision of general management support (GMS) by UNDP headquarters and country offices
 - b. Direct costing will be charged according to the Universal Price List
58. Ownership of equipment, supplies and other properties financed from the contribution shall vest in UNDP. Matters relating to the transfer of ownership by UNDP shall be determined in accordance with the relevant policies and procedures of UNDP.
59. The contribution shall be subject exclusively to the internal and external auditing procedures provided for in the financial regulations, rules and directives of UNDP and audit fees shall be charged to the project budget.

VII. MONITORING FRAMEWORK AND EVALUATION

6.1 M&E Framework

60. The project will recruit an M&E officer, who will be in charge of setting up monitoring plan and implementation modality, overseeing monitoring in the field and drafting reports in accordance with the plan. In addition, he/she will support PMU to assess the impact of activities provided.

6.2 Monitoring and Evaluation Resources:

62. Appropriate financial resources must be allocated to ensure that the above proper project monitoring and review/evaluation is carried out.

VIII. GENDER STRATEGY

63. To maximise impact of its training, CCCPA has managed, since 2013 and in partnership with the Finnish Crisis Management Centre, to mainstream gender across all its training programmes. While the project does not compose outputs that particularly aim at women empowerment in the area of peacekeeping and peacebuilding, CCCPA is making an effort to mainstream gender across its various training courses, by developing gender awareness through the use of gender analysis and presenting topics from a gender perspective in order to implement UNSCR 1325.
64. In addition to this, the project will equally strive to ensure that there is female representation in all of its courses. The project will continue to stress the need for female participants to all agencies and organizations.

IX. LEGAL CONTEXT

7.1 Legal Context

This document together with the CPAP signed by the Egyptian Government and UNDP which is incorporated by reference constitute a Project Document as referred to in the Standard Basic Assistance Agreement (SBAA) [or other appropriate governing agreement]. All CPAP provisions apply to this document.

Consistent with the Article III of SBAA, the responsibility for the safety and security of the personnel and property of the implementing partner, and of UNDP's property in the implementing partner's custody, rests with the implementing partner.

The implementing partner shall:

- a) Put in place an appropriate security plan and maintain the security plan, taking into account the security situation in the country where the project is being carried;
- b) Assume all risks and liabilities related to the implementing partner's security, and the full implementation of the security plan.

UNDP reserves the right to verify whether such a plan is in place, and to suggest modifications to the plan when necessary. Failure to maintain and implement an appropriate security plan as required hereunder shall be deemed a breach of this agreement.

The implementing partner agrees to undertake all reasonable efforts to ensure that none of the UNDP funds received pursuant to the Project Document are used to provide support to individuals or entities associated with terrorism and that the recipients of any amounts provided by UNDP hereunder do not appear on the list maintained by the Security Council Committee established pursuant to resolution

X. ANNEXES

ANNEX 1: Risk Log

Project Title: Consolidating Peace, Security and Stability in Africa	Award ID: 00080290	Date:
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#	Description	Date Identified	Type	Impact & Probability (Score from 1-5)	Countermeasures / Mngt response	Owner	Submitted, updated by	Last Update	Status
1	Regional countries may choose not to participate in trainings due to political or security issues	December 2016	Political	Probability: 3 Impact: 3	<ul style="list-style-type: none"> Expand target beneficiary groups Training restructured to address sensitivities 	CCCPA			
2	CCCPA has limited oversight over the selection of trainees particularly regional participants.	December 2016	Strategic	Probability:3 Impact:3	<ul style="list-style-type: none"> Continued communication with counterparts to insist on CCCPA oversight of selection of trainees with appropriate background More comprehensive database of participants being developed with full CV 	CCCPA			
3	Some project areas may be sensitive to some governmental partners	December 2016	Political	Probability: 3 Impact: 3	<ul style="list-style-type: none"> Hold workshops with relevant stakeholders to try to resolve sensitive issues so they may be addressed Sensitive use of language 	CCCPA			
4	Volatile exchange rate/inflation may result in extra savings or costs	December 2016	Financial	Probability: 3 Impact: 3	<ul style="list-style-type: none"> CCCPA will maintain strict monitoring and will consult with UNDP and Embassy of Japan the targets 	CCCPA			



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		Start	End		Fund	Donor	Budget Descr	Amount US\$	
00090042 CCCPA Phase II	Output 4-PMU	1/3/2014	30/6/2015	Cairo Regional Peacekeeping Ce	04000	UNDP	74500	Miscellaneous Expenses	17.35
TOTAL									17.35
00094636 Peace, Sec.&Stability in Africa	Output 4-PMU	1/4/2015	30/9/2016	Cairo Regional Peacekeeping Ce	26960	JPN	74500	Miscellaneous Expenses	1.31
TOTAL									1.31
00098696 Peace, Sec.&Stability in Africa 2	Out. 1- Trainings, Conf.&Work	1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	19,547.00
				Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companies	45,524.00
				Cairo Regional Peacekeeping Ce	32045	JPN	72500	Supplies	500.00
				Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	3,000.00
				Cairo Regional Peacekeeping Ce	32045	JPN	74200	Audio Visual&Print Prod Costs	1,250.00
				Cairo Regional Peacekeeping Ce	32045	JPN	75700	Training, Workshops and Confer	2,500.00
				Cairo Regional Peacekeeping Ce	32045	JPN	73100	Rental & Maintenance-Premises	19,500.00
	Out. 2- Trainings, Conf.&Work	1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	3,220.00
				Cairo Regional Peacekeeping Ce	32045	JPN	72500	Supplies	3,750.00
				Cairo Regional Peacekeeping Ce	32045	JPN	73100	Rental & Maintenance-Premises	1,000.00
				Cairo Regional Peacekeeping Ce	32045	JPN	74200	Audio Visual&Print Prod Costs	3,000.00
				Cairo Regional Peacekeeping Ce	32045	JPN	71200	International Consultants	3,750.00
				Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	25,750.00
				Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companies	16,250.00
				Cairo Regional Peacekeeping Ce	32045	JPN	75700	Training, Workshops and Confer	3,750.00
	Out. 3- Trainings, Conf.&Work	1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companies	30,221.67
				Cairo Regional Peacekeeping Ce	32045	JPN	75700	Training, Workshops and Confer	2,500.00
				Cairo Regional Peacekeeping Ce	32045	JPN	73100	Rental & Maintenance-Premises	5,375.00
				Cairo Regional Peacekeeping Ce	32045	JPN	72500	Supplies	1,250.00
				Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	2,340.00
				Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	9,375.00
	Output 1- Training Methodolo	1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	74200	Audio Visual&Print Prod Costs	1,250.00
				Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companies	1,750.00



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		Start	End		Fund	Donor	Budget Descr	Amount US\$	
Output 1-Training Methodolo	Cairo Regional Peacekeeping Ce	1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	2,268.52
					32045	JPN	71800	Contractual Services-Imp Parth	49,890.00
					32045	JPN	73100	Rental & Maintenance-Premises	375.00
					32045	JPN	75700	Training, Workshops and Confer	250.00
					32045	JPN	72500	Supplies	606.48
					32045	JPN	71200	International Consultants	250.00
					32045	JPN	74200	Audio Visual&Print Prod Costs	375.00
					32045	JPN	71600	Travel	2,125.00
					32045	JPN	71200	International Consultants	11,250.00
					32045	JPN	71500	UN Volunteers	1,380.00
Output 2-Training Methodolo	Cairo Regional Peacekeeping Ce	1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companies	47,496.00
					32045	JPN	71600	Travel	21,158.00
					32045	JPN	71800	Contractual Services-Imp Parth	29,250.00
					32045	JPN	75100	Facilities & Administration	1,400.00
Output 3-Training Methodolo	Cairo Regional Peacekeeping Ce	1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	71800	Contractual Services-Imp Parth	34,500.00
					32045	JPN	72100	Contractual Services-Companies	56,625.00
					32045	JPN	71200	International Consultants	500.00
Output 4-TICAD	Cairo Regional Peacekeeping Ce	1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	74200	Audio Visual&Print Prod Costs	1,000.00
					32045	JPN	72500	Supplies	750.00
					32045	JPN	75100	Facilities & Administration	1,440.00
					32045	JPN	71600	Travel	5,000.00
					32045	JPN	75700	Training, Workshops and Confer	1,000.00
					32045	JPN	73100	Rental & Maintenance-Premises	1,000.00
					32045	JPN	72100	Contractual Services-Companies	23,750.00
					32045	JPN	71600	Travel	3,000.00
					32045	JPN	74200	Audio Visual&Print Prod Costs	1,250.00
					32045	JPN	73100	Rental & Maintenance-Premises	1,000.00
Output 5-M&E	Cairo Regional Peacekeeping Ce	1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	3,000.00
					32045	JPN	74200	Audio Visual&Print Prod Costs	1,250.00
					32045	JPN	73100	Rental & Maintenance-Premises	1,000.00



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		Start	End		Fund	Donor	Budget Descr	Amount US\$	
Output	Output 5-M&E	1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	940.00
				Cairo Regional Peacekeeping Ce	32045	JPN	71200	International Consultants	1,000.00
				Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companies	3,500.00
				Cairo Regional Peacekeeping Ce	32045	JPN	75700	Training, Workshops and Confer	1,000.00
				Cairo Regional Peacekeeping Ce	32045	JPN	72500	Supplies	1,000.00
	Output 5-PMU	1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	75700	Training, Workshops and Confer	1,250.00
				Cairo Regional Peacekeeping Ce	04000	UNDP	61100	Salary Costs - NP Staff	27,500.00
				Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	2,250.00
				Cairo Regional Peacekeeping Ce	04000	UNDP	61200	Salaries Costs - GS Staff	12,500.00
				Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companies	2,750.00
				Cairo Regional Peacekeeping Ce	32045	JPN	71800	Contractual Services-Imp Parth	22,500.00
				Cairo Regional Peacekeeping Ce	32045	JPN	71500	UN Volunteers	2,300.00
TOTAL									
00104592	Peace,Sec&Stability n Africa 3	1/4/2017	31/3/2018	Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	40,800.00
				Cairo Regional Peacekeeping Ce	32045	JPN	72500	Supplies	401.08
				Cairo Regional Peacekeeping Ce	32045	JPN	74200	Audio Visual&Print Prod Costs	6,738.34
				Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	6,933.33
				Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companies	38,727.25
				Cairo Regional Peacekeeping Ce	32045	JPN	72500	Supplies	2,935.58
				Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	11,200.00
				Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	12,000.00
				Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companies	107,677.68
				Cairo Regional Peacekeeping Ce	32045	JPN	74200	Audio Visual&Print Prod Costs	12,959.06
				Cairo Regional Peacekeeping Ce	32045	JPN	75700	Training, Workshops and Confer	4,427.68
				Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	6,300.00
				Cairo Regional Peacekeeping Ce	32045	JPN	74200	Audio Visual&Print Prod Costs	7,596.16
				Cairo Regional Peacekeeping Ce	32045	JPN	72500	Supplies	617.51



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		Start	End		Fund	Donor	Budget Descr	Amount US\$	
Output	Out 4-Trainings,Conf &Work	1/4/2017	31/3/2018	Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	32,400.00
					32045	JPN	72100	Contractual Services-Companie	36,268.39
					32045	JPN	75700	Training, Workshops and Confer	1,867.95
	Out 5-Trainings,Conf &Work	1/4/2017	31/3/2018	Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	28,050.00
					32045	JPN	75100	Facilities & Administration	6,000.00
					32045	JPN	75700	Training, Workshops and Confer	1,867.95
					32045	JPN	72500	Supplies	375.00
					32045	JPN	72100	Contractual Services-Companie	36,820.87
	Output 1- Partnerships	1/4/2017	31/3/2018	Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	5,010.00
					32045	JPN	75100	Facilities & Administration	900.00
	Output 1- Workshops - TICA	1/4/2017	31/3/2018	Cairo Regional Peacekeeping Ce	32045	JPN	71800	Contractual Services-Imp Parth	6,240.00
					32045	JPN	71600	Travel	18,000.00
					32045	JPN	75100	Facilities & Administration	2,200.00
					32045	JPN	72400	Communic & Audio Visual Equip	642.02
					32045	JPN	74200	Audio Visual&Print Prod Costs	442.77
Output 2-Training Methodolo	1/4/2017	31/3/2018	Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companie	6,760.56	
				32045	JPN	72500	Supplies	1,654.65	
				32045	JPN	71300	Local Consultants	6,422.59	
				32045	JPN	75700	Training, Workshops and Confer	5,824.32	
				32045	JPN	75100	Facilities & Administration	2,265.94	
				32045	JPN	71600	Travel	1,491.65	
				32045	JPN	71800	Contractual Services-Imp Parth	14,585.75	
Output 3-Training Methodolo	1/4/2017	31/3/2018	Cairo Regional Peacekeeping Ce	32045	JPN	71800	Contractual Services-Imp Parth	26,804.52	
				32045	JPN	75100	Facilities & Administration	3,115.18	
				32045	JPN	71600	Travel	6,376.05	
				32045	JPN	75700	Training, Workshops and Confer	5,759.24	



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		Start	End		Fund	Donor	Budget Descr	Amount US\$	
	Output 4-Training Methodolo	1/4/2017	31/3/2018	Cairo Regional Peacekeeping Ce	32045	JPN	75700	Training, Workshops and Confer	15,000.00
				Cairo Regional Peacekeeping Ce	32045	JPN	71800	Contractual Services-Imp Parth	13,634.00
				Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	1,366.00
				Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	2,400.00
	Output 5-Training Methodolo	1/4/2017	31/3/2018	Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	1,824.52
				Cairo Regional Peacekeeping Ce	32045	JPN	71800	Contractual Services-Imp Parth	13,816.93
				Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	5,656.19
				Cairo Regional Peacekeeping Ce	32045	JPN	75700	Training, Workshops and Confer	3,333.33
	Output 6-M&E and Commun	1/4/2017	31/3/2018	Cairo Regional Peacekeeping Ce	32045	JPN	77300	Salary and related costs-TA/JP	19,012.63
				Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companies	6,250.00
				Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	2,021.01
	Output 6-PMU established	1/4/2017	31/3/2018	Cairo Regional Peacekeeping Ce	32045	JPN	71800	Contractual Services-Imp Parth	51,225.28
				Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	5,700.00
				Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	6,216.49
				Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companies	13,808.23
TOTAL									686,609.85
GRAND TOTAL									1,270,350.18



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		Start	End		Fund	Donor	Budget Descr	Amount US\$	
00104592 Peace, Sec&Stability n Africa 3	Out 2-Trainings,Conf &Work	1/4/2017	31/3/2018	Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	20,400.00
					32045	JPN	72100	Contractual Services-Companies	19,363.62
					32045	JPN	74200	Audio Visual&Print Prod Costs	3,369.17
					32045	JPN	72500	Supplies	200.54
					32045	JPN	75100	Facilities & Administration	3,466.67
	Out 4-Trainings,Conf &Work	1/4/2017	31/3/2018	Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	2,100.00
					32045	JPN	71600	Travel	10,800.00
					32045	JPN	74200	Audio Visual&Print Prod Costs	2,532.05
					32045	JPN	72100	Contractual Services-Companies	12,089.46
					32045	JPN	72500	Supplies	205.84
	Out 5-Trainings,Conf &Work	1/4/2017	31/3/2018	Cairo Regional Peacekeeping Ce	32045	JPN	75700	Training, Workshops and Confer	622.65
					32045	JPN	72500	Supplies	125.00
					32045	JPN	72100	Contractual Services-Companies	12,273.63
					32045	JPN	74200	Audio Visual&Print Prod Costs	2,628.73
					32045	JPN	75700	Training, Workshops and Confer	622.65
Output 1- Partnerships	1/4/2017	31/3/2018	Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	2,000.00	
				32045	JPN	71600	Travel	9,950.00	
				32045	JPN	71800	Contractual Services-Imp Parth	2,080.00	
				32045	JPN	75100	Facilities & Administration	300.00	
				32045	JPN	71600	Travel	1,670.00	
Output 1- Workshops - TICA	1/4/2017	31/3/2018	Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companies	6,760.56	
				32045	JPN	72500	Supplies	1,654.65	
				32045	JPN	72400	Communic & Audio Visual Equip	642.02	
				32045	JPN	74200	Audio Visual&Print Prod Costs	442.77	
				32045	JPN	71600	Travel	18,000.00	
Output 2-Training Methodolo	1/4/2017	31/3/2018	Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	2,200.00	
				32045	JPN	71600	Travel	497.22	



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	Output 2-Training Methodolo	1/4/2017	31/3/2018	Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	934.06
				Cairo Regional Peacekeeping Ce	32045	JPN	75700	Training, Workshops and Confer	2,912.16
				Cairo Regional Peacekeeping Ce	32045	JPN	71800	Contractual Services-Imp Parth	4,861.92
				Cairo Regional Peacekeeping Ce	32045	JPN	71300	Local Consultants	3,404.39
	Output 3-Training Methodolo	1/4/2017	31/3/2018	Cairo Regional Peacekeeping Ce	32045	JPN	71800	Contractual Services-Imp Parth	8,970.67
				Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	884.82
				Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	2,089.52
	Output 4-Training Methodolo	1/4/2017	31/3/2018	Cairo Regional Peacekeeping Ce	32045	JPN	71800	Contractual Services-Imp Parth	4,567.58
				Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	800.00
				Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	432.42
				Cairo Regional Peacekeeping Ce	32045	JPN	75700	Training, Workshops and Confer	5,000.00
	Output 5-Training Methodolo	1/4/2017	31/3/2018	Cairo Regional Peacekeeping Ce	32045	JPN	75700	Training, Workshops and Confer	1,666.66
				Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	652.62
				Cairo Regional Peacekeeping Ce	32045	JPN	71800	Contractual Services-Imp Parth	4,605.65
				Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	1,885.45
	Output 6-M&E and Commun	1/4/2017	31/3/2018	Cairo Regional Peacekeeping Ce	32045	JPN	72500	Supplies	1,710.10
				Cairo Regional Peacekeeping Ce	32045	JPN	74200	Audio Visual&Print Prod Costs	1,527.56
				Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	14,800.00
				Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companies	20,712.34
				Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	3,100.00
	Output 6-PMU established	1/4/2017	31/3/2018	Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companies	4,558.97
				Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	1,900.00
				Cairo Regional Peacekeeping Ce	32045	JPN	71800	Contractual Services-Imp Parth	17,118.87
				Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	2,072.16
TOTAL									247,565.15
GRAND TOTAL									247,565.15